



Sustainable Palm Oil in Indonesia: Harnessing Economic Prosperity, Community Welfare, and Environmental Stewardship Through Triple Bottom Line Integration

Loso Judijanto
IPOSS Jakarta

Corresponding Author: Loso Judijanto losojudijantobumn@gmail.com

ARTICLE INFO

Keywords : Sustainable Palm Oil, Triple Bottom Line, Development Success, Indonesia, Prosperity, Poverty Reduction, ISPO Certification, Smallholder Empowerment, Ecosystem Restoration, Sustainable Growth

Received : 2 February

Revised : 20 March

Accepted: 18 April

©2026 Judijanto: This is an open-access article distributed under the terms of the Creative Commons Attribution 4.0

International.



ABSTRACT

Indonesia's palm oil industry represents a transformative development success story, demonstrating how strategic commodity development can simultaneously advance poverty reduction, economic growth, and environmental management when guided by comprehensive sustainability frameworks. This qualitative literature review examines sustainable palm oil through an integrated triple bottom line (TBL) approach—analyzing economic viability (profit), social inclusion (people), and environmental stewardship (planet)—while assessing welfare transformation outcomes and contributions to achieving the Sustainable Development Goals (SDGs). Synthesizing 80+ scholarly sources from 2020-2026, the study documents substantial accomplishments: 20 million workers supported, 2.6 million lifted from poverty through palm oil expansion, robust export revenues generating fiscal resources for development, significant progress in deforestation reduction (82% decline from 2012 peaks), emerging circular economy innovations creating value from waste streams, and direct contributions to 12 SDGs. The analysis reveals that successful sustainability requires building on these foundations through: strengthened smallholder support enabling productivity improvements and access to certification; accelerated peatland restoration generating carbon credits and ecosystem benefits; gender-responsive approaches expanding women's economic opportunities; and multi-stakeholder governance enhancing collaboration among government, industry, and communities

INTRODUCTION

Background: A Global Development Powerhouse

Indonesia's palm oil industry stands as a remarkable development achievement and global economic asset, illustrating how strategic commodity development can deliver transformative benefits across economic, social, and environmental dimensions when properly managed. As the world's largest producer and exporter, Indonesia generates approximately 60% of global supply – over 47 million tonnes annually – demonstrating productive capacity matching global demand while supporting unprecedented rural development. This expansion from approximately 1 million hectares in 1990 to over 16 million hectares by 2024 reflects deliberate, successful government policy positioning palm oil as a cornerstone of rural development, poverty alleviation, and export-led growth [1], [2], [3].

The industry's economic significance proves transformational. Palm oil contributes substantially to Indonesia's GDP, estimated at 1.6% directly, with multiplier effects reaching 17% when considering downstream processing, services, and induced consumption. Annual export earnings of USD 23-26 billion position palm oil as Indonesia's third-largest export commodity, generating critical foreign exchange reserves supporting macroeconomic stability and development financing. The sector directly employs 8 million people and supports 12-14 million indirect livelihoods across supply chains, providing approximately 15% of Indonesia's total employment with particularly transformative impacts in rural areas [4], [5], [6], [7], [8].

Beyond aggregates, palm oil has catalyzed remarkable rural transformation. 2.6 million Indonesians escaped poverty exclusively through palm oil expansion between 2000 and 2015, with government sources documenting a total of 10 million beneficiaries since 2000. This poverty reduction achievement – surpassing many targeted development programs – occurred through straightforward mechanisms: rural communities accessed profitable cultivation opportunities previously unavailable, smallholder households' incomes increased 24-100%, enabling consumption improvements and human capital investments, and infrastructure spillovers from plantation development (roads, electricity, telecommunications, healthcare, education facilities) reached previously isolated populations [9], [10], [11].

For millions of smallholder farmers, who comprise 40% of Indonesia's plantation area, palm oil represents an economic lifeline, enabling dignified livelihoods. Compared to rice cultivation, returning IDR 5-8 million/ha/year, palm oil yields IDR 20-40 million/ha/year (or higher for well-managed plantations) – providing income security, predictable returns, and household economic stability previously unattainable through subsistence agriculture [12], [13].

Sustainability as Development Enabler, Not Constraint

Contemporary sustainability debates often frame palm oil negatively, emphasizing environmental and social concerns. However, a more balanced analysis reveals sustainability as a development enabler rather than a constraint. The industry has already achieved substantial sustainability improvements: deforestation associated with palm expansion declined by 82% from the 2012 peak (227,000 ha/year) to the 2018-2022 average (32,400 ha/year)—demonstrating remarkable productivity-environment decoupling amid continued production growth. This success reflects: government moratorium on primary forest/peatland permits (2011, made permanent in 2019), corporate No Deforestation commitments, and satellite monitoring enabling rapid detection and response. These achievements evidence that economic development and environmental protection need not conflict when appropriate governance and incentive structures align [14], [15], [16], [17].

Certification systems—both Indonesia's mandatory ISPO (Indonesian Sustainable Palm Oil) and the voluntary RSPO (Roundtable on Sustainable Palm Oil)—provide frameworks that embed sustainability into production systems while maintaining economic viability. ISPO's 2020 revision strengthened requirements on High Conservation Value (HCV) and High Carbon Stock (HCS) assessments, Free Prior Informed Consent (FPIC), supply chain traceability, and gender considerations. RSPO's reach to 20% of global production demonstrates market demand for certified sustainable palm oil, particularly in Europe where 98% of imports require certification. These certification frameworks evidence producer commitment to responsible expansion and management [18], [19].

Innovative pathways forward prove increasingly apparent. Circular economy approaches transforming waste streams (empty fruit bunches, palm kernel shells, palm oil mill effluent) into value-added products and renewable energy create simultaneous economic and environmental benefits. Peatland rewetting initiatives show promise: restoration of degraded peatlands through canal blocking and water table management could reduce emissions by 34-45% while enhancing ecosystem functions—demonstrating environmental solutions compatible with agricultural development. Sustainable intensification practices improve yields on existing land through better agronomic practices, avoiding expansion pressures while enhancing farmer profitability. These innovations illustrate how committed actors throughout the value chain—government, companies, farmers, communities—can advance sustainability while maintaining prosperity [20], [21].

Research Objectives and Contribution

This qualitative literature review aims to comprehensively analyze sustainable palm oil in Indonesia through four interconnected objectives. First, it examines sustainable palm oil through a triple bottom line (TBL) lens, systematically studying the economic (profit), social (people), and environmental (planet) dimensions, highlighting synergies, and demonstrating how strategic management aligns these dimensions. Second, it analyzes welfare transformation processes and achievements, documenting how palm oil development catalyzes multi-dimensional poverty reduction, livelihood improvements, and human

capital development across diverse stakeholder groups. Third, it assesses contributions to achieving the Sustainable Development Goals (SDGs) by evaluating evidence of palm oil's impacts across relevant SDG targets, with particular emphasis on poverty reduction, economic growth, employment, and infrastructure development. Fourth, it identifies promising pathways toward enhanced sustainability, synthesizing insights to recommend evidence-based strategies enabling Indonesia's palm oil sector to continue delivering development benefits while progressively improving environmental and social performance.

This research contributes to scholarship and practice by: (1) correcting narratives that characterize palm oil as purely extractive or destructive, instead demonstrating substantial achievements and positive trajectories; (2) integrating analytical frameworks—TBL, welfare transformation, SDGs—revealing complementarities and demonstrating holistic sustainability analysis; (3) documenting innovations in certification, circular economy, and governance that advance sustainable development; (4) informing policy for Indonesia's mandatory ISPO implementation, market access strategies, smallholder support, and climate-smart agriculture; and (5) contributing to global development discourse by examining how commodity-dependent economies achieve sustainability through strategic management and multi-stakeholder collaboration.

LITERATURE RIVIEW

1 Triple Bottom Line Framework: Holistic Sustainability Approach

The triple bottom line (TBL) concept—introduced by John Elkington in 1994—revolutionized corporate sustainability thinking by establishing that genuine success requires simultaneous attention to economic, social, and environmental performance. Rather than treating dimensions as competing priorities, TBL recognizes their fundamental interdependence: economic activities depend on social license and ecological resources; social wellbeing requires economic resources and ecosystem services; environmental protection benefits from economic incentives and social participation.

For agricultural sectors such as palm oil, TBL is particularly salient. Agriculture uniquely integrates economic production, social livelihoods, and environmental stewardship—making sectoral sustainability inherently multi-dimensional. Gunton et al. (2024) extend TBL analysis specifically to agricultural systems, demonstrating how sustainability transcends binary metrics, encompassing technical, institutional, and biocultural dimensions with complex interdependencies. Successful agricultural sustainability requires economic returns, maintaining farmer participation, social benefits, enhancing community well-being, and environmental conservation to ensure long-term productivity.

Applied to palm oil, TBL frameworks enable holistic assessment, capturing genuine sustainability achievements. **Economically**, palm oil delivers exceptional returns to land and labor, justifying farmers' adoption and improvements in household welfare. **Socially**, the sector generates employment for millions, supports poverty reduction, enables infrastructure development, and increasingly incorporates social safeguards through certification and policy

requirements. **Environmentally**, while historical expansion caused degradation, contemporary production increasingly incorporates conservation: deforestation reduction demonstrates environmental-economic decoupling; circular economy innovations create environmental value from production; and emerging peatland restoration initiatives advance climate action while supporting production sustainability [20], [22].

Indonesia's Sustainability Governance: ISPO as Development Tool

Indonesia's Indonesian Sustainable Palm Oil (ISPO) certification, established in 2011 and substantially strengthened by Presidential Regulation No. 44/2020, represents a globally significant innovation in sustainability governance. ISPO's mandatory nature (all producers must achieve certification by 2025) distinguishes it from voluntary schemes, embedding sustainability requirements directly into regulatory frameworks rather than relying on market incentives alone [23].

ISPO's seven core principles address TBL dimensions comprehensively: legal compliance (establishing institutional foundation), sustainable plantation and environmental management (planet dimension), social responsibility and community empowerment (people dimension), human resource development (people dimension), responsible business practices (profit and governance), transparency (enabling accountability), and continuous improvement (ensuring dynamic evolution). The 2020 revision substantially strengthened standards through: mandatory HCV and HCS assessments to protect high-value ecosystems; Free Prior Informed Consent (FPIC) procedures that respect community participation; supply chain traceability to enable accountability; and explicit gender non-discrimination principles [24].

ISPO's development-enabling function merits emphasis. Mandatory certification, while requiring investment, creates a level playing field in which all producers compete on sustainability grounds rather than allowing responsible actors to be at a competitive disadvantage. ISPO provides **market access assurance** for Indonesian palm oil in increasingly demanding global markets where sustainability concerns influence purchasing decisions – protecting farmer livelihoods and export revenues critical to national development. ISPO's government administration (through the Ministry of Agriculture) asserts national sovereignty over sustainability standards rather than outsourcing governance to foreign-controlled schemes, ensuring standards reflect Indonesian development priorities and capabilities.

Comparative with voluntary RSPO, ISPO's mandatory approach achieves broader coverage: as of 2024, approximately 56% of companies achieved ISPO re-certification under 2020 standards, representing substantial production coverage despite implementation challenges. RSPO, though important, certifies approximately 20% of global production and reaches minimal smallholder participation due to costs and complexity. Indonesia's mandatory ISPO strategy positions the sector as a sustainability leader while maintaining a development orientation [25], [26], [27].

Welfare Transformation Theory: Understanding Poverty Reduction Mechanisms

Welfare transformation theory – originating in East Asian developmental state scholarship – examines how development interventions catalyze sustained improvements in multi-dimensional wellbeing beyond income growth. The sustainable livelihoods framework, developed by researchers studying poverty dynamics, conceptualizes welfare across five interconnected capital dimensions: economic capital (income, assets, savings); human capital (education, skills, health); social capital (networks, organizational capacity, trust); physical capital (infrastructure, equipment); and natural capital (land, water, forests) [28].

Welfare transformation through commodity development occurs when agricultural adoption: (1) increases economic capital through income growth enabling savings and asset accumulation; (2) builds human capital through education and healthcare investments financed by higher incomes; (3) strengthens social capital via cooperative formation and community infrastructure; (4) enhances physical capital through household and community asset improvements; and (5) maintains natural capital through sustainable resource management [29].

Applied to palm oil, empirical evidence demonstrates the dynamics of transformation. It has been documented that household consumption increased 24%, food spending rose 18% with improved nutrition, non-food spending increased 32%, enabling asset accumulation, labor efficiency improved, freeing time for education and off-farm activities, and household asset holdings (motorcycles, home improvements) doubled in adopting households. These changes evidence multi-dimensional welfare transformation beyond simple income increases [28], [30].

Hendrawan et al. (2024), employing sustainable livelihoods analysis, identify differentiated welfare outcomes: high-resilience smallholders with strong capital endowments (35% of farmers) demonstrate adaptive capacity for sustainable practice adoption; medium-resilience farmers (45%) possess adequate resources but face knowledge barriers; and low-resilience farmers (20%) are vulnerable to shocks and market pressures. This differentiation underscores that welfare improvements, while substantial in aggregate, benefit from targeted support that enables inclusive participation – supporting policy recommendations for accessibility [31].

Sustainable Development Goals: Palm Oil's Contribution Framework

The UN's 2030 Agenda for Sustainable Development establishes 17 SDGs as a universal framework for prosperity, peace, and planetary protection. Indonesia's palm oil sector directly contributes to at least 12 SDGs through mechanisms aligning economic, social, and environmental dimensions [32].

Economic SDGs: SDG 1 (No Poverty) – 2.6 million lifted from poverty 2000-2015, with poverty reduction 2.7% faster in palm-producing regions; SDG 2 (Zero Hunger) – production efficiency (4x yields of rapeseed, 10x soybean) supports global food security while providing affordable nutrition; SDG 8 (Decent Work and Economic Growth) – 20 million direct/indirect employment enabling dignified livelihoods [33].

Social SDGs: SDG 3 (Good Health) – income improvements enabling healthcare access and nutrition improvements, with health infrastructure development; SDG 4 (Quality Education) – school enrollment 15-25% higher in palm households, enabling intergenerational social mobility; SDG 10 (Reduced Inequalities) – palm income opportunities reduce rural-urban income gaps [4], [5], [34], [35], [36].

Environmental SDGs: SDG 7 (Affordable Clean Energy) – biodiesel production reducing fossil fuel dependence; SDG 12 (Responsible Production) – certification frameworks promoting sustainable practices; SDG 13 (Climate Action) – through circular economy emission reductions and carbon sequestration potential; SDG 15 (Life on Land) – through HCV protection and emerging restoration initiatives [37], [38], [39], [40].

It has been assessed that smallholder impacts span 13 SDG goals, with over 98% of palm households achieving poverty reduction (SDG 1), substantial improvements in education and health, and increased adoption of environmental management practices. It has been demonstrated that **strategic replanting** of unproductive palm trees within smallholder systems could simultaneously enhance five SDGs (1, 2, 3, 8, 15), while industrial replanting supports primary goals, illustrating how production model choices amplify SDG contributions [41], [42].

METHODOLOGY

Research Design

This study employs qualitative literature review methodology to synthesize, interpret, and critically analyze existing scholarship on sustainable palm oil in Indonesia. Qualitative literature reviews emphasize conceptual synthesis, narrative interpretation, and theory building, all of which are well-suited to complex, multidimensional phenomena such as agricultural sustainability. This approach proves particularly appropriate for: (1) conceptual integration of three frameworks typically applied separately; (2) contextual complexity examination across regions, stakeholders, and time; and (3) evidence synthesis revealing patterns, achievements, and trajectories [43].

Literature Search and Corpus Construction

Literature identification employed multi-stage processes across Scopus, Web of Science, Google Scholar, and specialized repositories. Search strategy prioritized 2020-2025 publications capturing recent developments (ISPO revision 2020, EUDR adoption 2023, latest certification data), while including seminal theoretical works establishing frameworks. Inclusion criteria encompassed: peer-reviewed journals (particularly Scopus/WoS indexed), authoritative policy documents, empirical studies with an Indonesian focus, and theoretical papers on TBL and SDGs [29].

Corpus composition comprises 80+ sources: 45 peer-reviewed journal articles (35 Scopus/WoS indexed), 15 policy documents, 12 working papers, 8 news articles from specialized platforms, and 5 theoretical foundations. This diversity enables triangulation across source types while prioritizing academic rigor [44].

Data Extraction and Analysis

Analysis proceeded through iterative coding and thematic synthesis. Initial coding extracted key findings on TBL dimensions, welfare transformation, and SDG contributions. Thematic framework organized findings into analytical categories: (1) Profit dimension (economic contributions, value chains, smallholder incomes, certification costs); (2) People dimension (poverty reduction, employment, gender, land tenure, welfare transformation); (3) Planet dimension (deforestation, biodiversity, emissions, solutions); (4) Circular economy; (5) SDG-specific contributions; (6) Cross-cutting themes [45]. Synthesis matrices facilitated systematic comparison, enabling pattern identification, consensus assessment, and recognition of knowledge gaps. Critical interpretation examined methodological limitations while recognizing achievements alongside challenges [46], [47].

Analytical Framework

The integrated framework – combining TBL, welfare transformation, and the SDGs – enables multi-level analysis connecting macro (national economic contributions), meso (regional variations and value chains), and micro (household welfare) scales. It facilitates stakeholder differentiation by comparing outcomes across production systems and groups. It supports the examination of temporal dynamics, tracking of sustainability trajectories, and policy evolution [48].

RESULT AND DISCUSSION

1. Demonstrating Triple Bottom Line Integration: The Sustainability Achievement

Empirical evidence **powerfully demonstrates triple-bottom-line integration, in which** economic prosperity, social inclusion, and environmental stewardship align when strategic governance and investment direct development. **Profit-people synergies** predominate through: employment generation lifting millions out of poverty; smallholder cultivation enabling livelihood transformation; infrastructure development improving community well-being; and skill development creating economic capacity [97], [98].

Economic-environment decoupling is increasingly evident, as deforestation declined by 82% while production continued to grow, demonstrating that environmental protection is compatible with economic development. Circular economy innovations create **simultaneous economic and environmental benefits**: waste valorization generates revenues while reducing environmental footprints; energy self-sufficiency enhances profitability while displacing fossil fuels; restoration initiatives generate carbon credits while renewing ecosystem functions [38], [39], [97], [99].

People-planet alignment emerges through infrastructure development, reducing forest pressure (via road improvements that increase market access), income growth that enables environmental stewardship (via capacity for voluntary conservation investment), and certification systems that embed environmental requirements into livelihood strategies. Communities benefiting from plantation development increasingly invest in environmental conservation,

suggesting that poverty alleviation and environmental protection reinforce rather than conflict in appropriate governance contexts [100].

The **synergistic sustainability model** contrasts with the zero-sum framing, which portrays the environment, economy, and society as competing priorities. Rather, strategic management aligns dimensions: poverty-focused production models support pro-poor environmental practices; a profit orientation is compatible with environmental leadership through market differentiation; and social inclusion strengthens environmental stewardship through community participation and legitimate governance [101].

2. Welfare Transformation Success: Poverty Reduction and Opportunity

The **achievement in welfare transformation** merits prominent emphasis as a genuine success in transformative development. Lifting 2.6 million people out of poverty—and 10 million, including indirect effects—represents a development outcome of extraordinary significance, comparable to major poverty-reduction programs across Asia. This achievement occurred through a **straightforward mechanism**: providing rural communities with profitable cultivation opportunities, enabling household income growth and asset accumulation [4], [34], [102].

Multi-dimensional welfare improvements beyond income increases—consumption growth of 24%, asset accumulation, access to education, and healthcare improvements—demonstrate the quality of the transformation. Intergenerational mobility through education investments suggests **structural welfare improvements** beyond temporary income gains, potentially catalyzing sustained poverty reduction across generations [103], [104], [105], [106].

Inclusive opportunity through diverse production systems: plantation employment for landless workers, smallholder cultivation for land-owning farmers, supply chain employment for service providers. This **broad-based livelihood creation** reaching millions reflects agriculture's potential as an inclusive development tool when strategic commodity development incorporates poverty-focused approaches [9].

Smallholder empowerment through access to cultivation demonstrates the grassroots basis of poverty reduction: 2.7 million smallholders controlling 40% of production participated in economic growth, escaped poverty, and accumulated productive assets. This smallholder foundation—rather than exclusively large-scale operations—grounds sustainability in distributed ownership and community participation [21].

Acknowledging welfare improvements alongside remaining challenges enables a balanced assessment: poverty reduction is genuine and substantial, smallholder participation in livelihoods is real and transformative, and opportunities for enhanced inclusion and improved distribution exist. Rather than dismissing achievements as insufficient or denying that problems exist, **balanced analysis** recognizes genuine progress while pursuing improvement.

3. SDGs Achievement: Documented Contributions to the Development Agenda

Empirical evidence **documents substantial contributions of palm oil to the SDGs**, particularly poverty reduction (SDG 1), employment (SDG 8), and basic social goals (SDGs 2, 3, 4). **SDG 1 (No Poverty)** alignment represents the most robust contribution: 2.6 million lifted from poverty, poverty reduction 2.7% faster in producing regions, and incomes exceeding alternatives 5-10 times demonstrate poverty reduction at scale [107].

SDG 8 (Decent Work & Economic Growth) contributions include: 20 million direct/indirect jobs, a GDP contribution of 1.6% (up to 17% including multipliers), and export earnings of USD 23-26 billion, supporting macroeconomic development. Employment opportunities provide dignified livelihoods for millions, enabling economic participation and advancing household welfare [4], [5].

SDG 2 (Zero Hunger) through production efficiency: palm oil achieves 4x higher yields than rapeseed and 10x soybean, supporting global food security and nutrition access through affordable, efficient production. **SDG 3 (Good Health)** and **SDG 4 (Quality Education)** through infrastructure development and income-enabled access to services: health facilities, educational institutions, and nutrition improvements documented in production regions [41].

SDG 13 (Climate Action) is increasingly addressed through biofuel production, reducing fossil fuel consumption, circular-economy emission reductions, peatland restoration with potential to generate 140 million tonnes CO₂eq/year of mitigation, and carbon sequestration in managed plantations. These contributions evidence palm oil's transition toward climate solutions rather than climate problems when managed appropriately [20], [108].

Regional differentiation reveals context-dependent outcomes, suggesting tailored strategies yield optimal sustainability. **Sumatra**, with mature governance, achieves positive net effects where certification functions effectively. **Frontier regions** benefit from a development orientation that prioritizes poverty reduction and infrastructure investment. **Climate-smart approaches** – emphasizing peatland conservation, emission reduction, and circular economy – position the sector as a climate contributor [20], [69].

4. Certification as Sustainability Enabler

ISPO and RSPO certification systems function as sustainability enablers, embedding environmental and social requirements into production while maintaining economic viability. Mandatory ISPO certification – deadline 2025 – creates a level playing field, ensuring that all producers meet minimum sustainability standards and protecting market access as global requirements escalate. Certification's **development-enabling function** merits emphasis: in global markets increasingly demanding sustainability verification, certification provides market-access assurance, protecting farmer livelihoods and export revenues critical to Indonesian development [23].

Certification effectiveness varies with implementation quality: well-implemented certification yields productivity improvements, income gains, and environmental benefits; superficial compliance without practice change yields limited sustainability value. Variability suggests **certification optimization**

pathways: enhanced auditing quality, improved smallholder support, stronger grievance mechanisms, and supply chain transparency increase certification's sustainability impact [59].

Smallholder certification barriers – financial costs, technical complexity, organizational requirements—are addressed through government support programs that subsidize compliance costs, technical assistance that improves capacity, and cooperative facilitation that strengthens organization. Programs that enable smallholder access to certification expand inclusive sustainability and distribute certification benefits more broadly rather than concentrating them among large producers [48].

Beyond certification recognizes certification as a contributing element within comprehensive sustainability strategies, including landscape governance, coordination among multiple producers, supply chain transformation beyond plantation-level practices, public regulation with mandatory requirements, and civil society oversight to ensure accountability. Certification's greatest potential emerges when integrated within these broader governance and investment systems [109].

5. Gender Inclusion and Equitable Development

Gender dimensions of sustainable development require explicit attention to ensure equitable benefits and advance gender equality. Women's **economic participation** through plantation employment—approximately 50% of the workforce, 3-4 million women workers—provides access to independent income, formal employment experience, and expanded economic agency. This access to employment itself represents a welfare improvement for many households, enabling increases in consumption and investment in children's welfare [110].

Occupational advancement for women is increasingly prioritized through ISPO gender non-discrimination principles, company gender committees and zero-tolerance harassment policies, maternity protection enforcement, and occupational safety tailored to women's needs. These policy and practice improvements—while acknowledging persistent implementation gaps—demonstrate movement toward equitable employment conditions [111].

Women's organizational participation in farmer cooperatives and producer groups increases, enabling women's voice in decisions affecting livelihoods, market access, and community development. **Women's land ownership** and control of economic assets—while requiring expanded recognition and support—are increasingly addressed through certification requirements and government programs [112].

Gender-transformative approaches advancing underlying power restructuring—beyond accommodating women within existing systems—require equal pay enforcement, violence prevention and survivor support, leadership development that ensures women's decision-making roles, and cultural change that addresses discriminatory norms. While transformation remains incomplete, **directional progress** is evident as gender equality is increasingly recognized as a development requirement rather than an optional add-on [113].

CONCLUSIONS AND RECOMMENDATIONS

Summary of Key Achievements

Indonesia's palm oil sector demonstrates remarkable sustainability achievements across triple bottom line dimensions: Profit – substantial economic contributions supporting 20 million workers, generating USD 23-26 billion annual exports, contributing 1.6% GDP directly; People – extraordinary poverty reduction lifting 2.6-10 million from poverty, enabling livelihood transformation, and catalyzing community development; Planet – environmental progress reducing deforestation 82% while production continued growing, developing circular economy innovations, and pursuing peatland restoration as climate solution.

The achievement of the SDGs across 12 goals documents comprehensive development contributions: poverty reduction (SDG 1), food security (SDG 2), health improvements (SDG 3), educational expansion (SDG 4), employment creation (SDG 8), and emerging climate contributions (SDG 13). This multi-dimensional contribution demonstrates agriculture's potential as a genuine development tool when strategically managed.

Welfare transformation evidence – income growth of 24-100%, consumption improvements, asset accumulation, intergenerational mobility – documents multi-dimensional poverty reduction and opportunity creation benefiting millions. This transformation, while acknowledging persistent challenges, represents genuine, transformative improvement in human circumstances.

Strategic Pathways for Enhanced Sustainability

Building on these foundations, strategic investments enable continued development benefits while progressively improving sustainability. First, smallholder support enhancement through: subsidized certification facilitation, expanded technical assistance, accessible financing enabling practice improvement and replanting, and organized value chain participation maximizing returns. Evidence demonstrates that support programs generate positive returns – productivity improvements of 10-25%, income gains that offset compliance costs, and capability development that enables the adoption of advanced practices.

Second, accelerating peatland restoration through carbon finance mobilization, enabling compensation for landholders, developing technical expertise, and coordinating landscape governance to coordinate multi-stakeholder efforts. Restoration delivers triple benefits: 140 million tonnes of CO₂eq/year in emissions reductions, ecosystem services restoration, and livelihood opportunities through paludiculture and other peat-adapted production.

Third, circular economy expansion through: policy incentives (subsidies, carbon credits, renewable energy feed-in tariffs) enabling biogas capture and biomass utilization scaling, technical capacity building supporting mill-level innovation, and market development for novel bio-products. Circular approaches generate USD 3-8 billion additional value while reducing environmental footprint by 40-60%.

Fourth, gender equality advancement through: occupational advancement support, including leadership development and mentoring; occupational safety implementation, ensuring hazard elimination; equal pay enforcement through government oversight; and cultural change, addressing discriminatory norms through education and organizational incentives.

Fifth, landscape governance is strengthened through: multi-stakeholder platforms coordinating economic, environmental, and social objectives; spatial planning identifying zones for sustainable intensification versus protection; supply chain traceability enabling accountability; and community participation ensuring legitimate decision-making.

Policy Recommendations

Government leadership should: (1) Strengthen ISPO implementation through enhanced audit quality, smallholder facilitation support, grievance mechanism independence, and enforcement against violations—ensuring mandatory certification drives genuine sustainability rather than mere compliance theater; (2) Accelerate peatland restoration through carbon finance mobilization, technical support, alternative livelihood development, and landscape governance coordination; (3) Invest in smallholder productivity improvement and certification access through extension services, credit programs, cooperative strengthening, and market linkage development; (4) Enforce environmental regulations through adequate funding for monitoring and enforcement agencies, supporting technology for rapid detection, and prosecuting violations; (5) Advance gender equality through pay enforcement, violence prevention programs, leadership support, and cultural change initiatives.

Industry actors should: (1) Exceed ISPO minimum compliance through advanced environmental stewardship, circular economy innovation, and social investment demonstrating market leadership; (2) Support smallholder capacity development through technical assistance, credit facilitation, organizational support, and market guaranteed through outgrower programs; (3) Implement comprehensive circular economy approaches maximizing waste valorization and emission reduction while generating additional value; (4) Advance gender equality through equal pay, occupational safety, violence prevention, and women's leadership development; (5) Participate in landscape governance and multi-stakeholder platforms coordinating sustainability at appropriate scales.

International partners should: (1) Recognize palm oil's legitimate development role supporting poverty reduction and economic growth while advancing sustainability requirements; (2) Provide technical cooperation, capacity building, and finance supporting smallholder inclusion, peatland restoration, and circular economy innovation; (3) Support ISPO and certification system strengthening through audit capacity development, data systems, and accountability mechanisms; (4) Work with Indonesia toward market access maintenance while avoiding protectionist restrictions undermining development objectives; (5) Recognize sustainable palm oil as climate solution and development contributor rather than exclusively focusing on risks and concerns.

Contribution to Development Discourse

This research contributes to global development discourse by demonstrating the positive potential of commodity development when guided by integrated frameworks that balance multiple objectives. Sustainable development need not entail abandoning agricultural development or accepting persistent poverty; rather, strategic commodity development can simultaneously advance poverty reduction, economic growth, and environmental protection through appropriate governance, investment, and multi-stakeholder collaboration.

Indonesia's palm oil sector—while imperfect and facing genuine challenges—exemplifies this potential. Rather than viewing the sector through a single-issue lens that emphasizes either development benefits (dismissing environmental concerns) or environmental costs (dismissing poverty reduction), a balanced analysis recognizes genuine achievements while acknowledging remaining challenges and pursuing improvement. This nuanced understanding positions the sector as a development asset meriting investment and support rather than a problem requiring restriction.

The theoretical contribution integrating the triple bottom line, welfare transformation, and the SDGs demonstrates that frameworks typically applied separately prove complementary when synthesized holistically. TBL provides systematic dimensional analysis; welfare transformation theory enriches understanding of poverty-reduction processes and multi-dimensional well-being; the SDGs provide internationally recognized development targets. Integrated frameworks enable comprehensive sustainability assessment, acknowledging complexity while providing actionable guidance.

Final Reflection: Optimistic Pragmatism

Indonesia's palm oil sustainability journey—while acknowledging past challenges and current imperfections—evidences genuine progress and a positive trajectory. An 82% reduction in deforestation demonstrates that environmental protection is achievable despite economic development. Poverty reduction of 2.6-10 million demonstrates development achievement at scale. Productivity improvement initiatives show economic actors pursuing profitable sustainability. Peatland restoration initiatives evidence climate action innovation. Growing adoption of certifications reflects a commitment to transparent accountability.

This progress, while substantial, leaves ample room for continued improvement through strategic investments, policy strengthening, and stakeholder commitment. Rather than pessimistic dismissal of the sector as unsalvageable or celebratory complacency claiming completion, optimistic pragmatism recognizes achievement while pursuing enhancement. Indonesia's palm oil sector can continue delivering development benefits—poverty reduction, employment, export revenues, and infrastructure development—while progressively improving environmental and social performance through commitment, investment, and integrated governance.

The pathway forward requires collective commitment: government providing enabling policies and accountability; companies exceeding minimum compliance requirements and demonstrating leadership; smallholders adopting improved practices with appropriate support; communities participating legitimately in governance; and international partners recognizing palm oil's legitimate development role while supporting the advancement of sustainability. Sustainability is not a threat to development but its foundation – ensuring that benefits reach communities in a durable way, that the environment regenerates, and that opportunities expand for future generations.

FURTHER STUDY

This research still has limitations so that further research is needed on the topic of Sustainable Palm Oil in Indonesia: Harnessing Economic Prosperity, Community Welfare, and Environmental Stewardship Through Triple Bottom Line Integration to perfect this research and increase insight for readers and authors.

REFERENCES

- A. Ab Halim and M. Mohd Noor, "Assessing Rural Community Empowerment through Community Internet Centre: Using Asset Mapping and Surveys Method," *JOIV Int. J. Informatics Vis.*, vol. 7, no. 1, p. 265, Feb. 2023, doi: 10.30630/joiv.7.1.1155.
- A. Absharina, D. Lifianthi, and S. Wulan, "Pendapatan Petani Kelapa Sawit Swadaya Terhadap Kegiatan Usahatani Umur Tanaman Produktif dan Non Produktif di Desa Sungai Rengit Kabupaten Banyuasin," *J. Pertan. Agros*, vol. 25, no. 1, 2023.
- A. Fosch et al., "Replanting unproductive palm oil with smallholder plantations can help achieve Sustainable Development Goals in Sumatra, Indonesia," *Commun. Earth Environ.*, vol. 4, no. 1, p. 378, Oct. 2023, doi: 10.1038/s43247-023-01037-4.
- A. J. Astari, J. C. Lovett, and M. Wasesa, "Sustainable pathways in Indonesia's palm oil industry through historical institutionalism," *World Dev. Sustain.*, vol. 6, p. 100200, Jun. 2025, doi: 10.1016/j.wds.2024.100200.
- A. Muamar, "Strengthening the Protection for Female Workers in Indonesia's Palm Oil Industry," *GNA: Green Network Asia*. Accessed: Mar. 12, 2026. [Online]. Available: <https://greennetwork.asia/gna-knowledge-hub/strengthening-the-protection-for-female-workers-in-indonesias-palm-oil-industry/>
- A. Sipayung, "Value Chain Analysis of Palm Oil Indonesia: Case Study in East Borneo Province," *Proc. 3rd Malikussaleh Int. Conf. Multidiscip. Stud.* 2022, vol. 3, pp. 2963–2536, 2022, [Online]. Available: <https://proceedings.unimal.ac.id/micoms/article/view/224>
- A. Sjahza and B. Asmit, "Regional economic empowerment through oil palm economic institutional development," *Manag. Environ. Qual. An Int. J.*, vol. 30, no. 6, 2019, doi: 10.1108/MEQ-02-2018-0036.

- A. Syahza and B. Asmit, "Development of palm oil sector and future challenge in Riau Province, Indonesia," *J. Sci. Technol. Policy Manag.*, vol. 11, no. 2, pp. 149–170, Dec. 2019, doi: 10.1108/JSTPM-07-2018-0073.
- A. Syahza and B. Asmit, "Development of palm oil sector and future challenge in Riau Province, Indonesia," *J. Sci. Technol. Policy Manag.*, vol. 11, no. 2, pp. 149–170, 2020, doi: 10.1108/JSTPM-07-2018-0073.
- AALI, "Economic development and climate-friendly palm oil production in Indonesia can go hand in hand," *Astra Agro Lestari News*. Accessed: Apr. 08, 2026. [Online]. Available: <https://www.astra-agro.co.id/2021/03/26/economic-development-and-climate-friendly-palm-oil-production-in-indonesia-can-go-hand-in-hand/>
- AALI, "Tackling Indonesia's Poverty With Palm Oil," *Astra Agro Lestari News*. Accessed: Apr. 08, 2026. [Online]. Available: <https://www.astra-agro.co.id/2021/02/17/tackling-indonesias-poverty-with-palm-oil/>
- C. Kubitza, V. V. Krishna, Z. Alamsyah, and M. Qaim, "The Economics Behind an Ecological Crisis: Livelihood Effects of Oil Palm Expansion in Sumatra, Indonesia," *Hum. Ecol.*, vol. 46, no. 1, pp. 107–116, Feb. 2018, doi: 10.1007/s10745-017-9965-7.
- C. Petrenko, J. Paltseva, and S. Searle, "Ecological Impacts of Palm Oil Expansion in Indonesia," *ICCT: The International Council on Clean Transportation*. Accessed: Jan. 16, 2026. [Online]. Available: <https://theicct.org/publication/ecological-impacts-of-palm-oil-expansion-in-indonesia/>
- D. Fatimah, H. Santoso, and D. A. Sudaryanti, "Gender Review from Indonesian Sustainable Palm Oil (ISPO)," 2022. [Online]. Available: https://sposindonesia.org/wp-content/uploads/2022/03/Review-Gender-ISPO-SPOS-INDONESIA_ENG.pdf
- D. Gaveau, "Indonesia's Primary Forest Loss slows in 2024," *Nusantara Atlas*. Accessed: Apr. 08, 2026. [Online]. Available: <https://nusantara-atlas.org/indonesias-primary-forest-loss-slows-in-2024/>
- D. Hendrawan, D. Chrisendo, and O. Musshoff, "Strengthening oil palm smallholder farmers' resilience to future industrial challenges," *Sci. Rep.*, vol. 14, no. 1, p. 12105, May 2024, doi: 10.1038/s41598-024-62426-z.
- D. L. A. Gaveau et al., "Slowing deforestation in Indonesia follows declining oil palm expansion and lower oil prices," *PLoS One*, vol. 17, no. 3, p. e0266178, Mar. 2022, doi: 10.1371/journal.pone.0266178.
- D. Napitupulu, Z. Alamsyah, H. Ernawati, M. Yanita, E. Elwamendri, and G. Fauzia, "Impact of oil palm plantation on household welfare in Jambi Province," *IOP Conf. Ser. Earth Environ. Sci.*, vol. 782, no. 3, p. 032056, Jun. 2021, doi: 10.1088/1755-1315/782/3/032056.
- D. Suratiningsih, H. Hardilina, A. R. S. Anugrah, S. Safira, and D. Puspita, "Implementation of the Indonesia Sustainable Palm Oil (ISPO) Policy on Oil Palm Plantations in West Kalimantan," *J. Hub. Int.*, vol. 12, no. 2, pp. 10–22, Sep. 2023, doi: 10.18196/jhi.v12i2.15505.

- E. D. Nasution et al., "Analysis of Vegetation and Plant Diversity in High Conservation Value Areas in Oil Palm Plantations," *Plant Sci. Today*, Nov. 2023, doi: 10.14719/pst.2924.
- E. Fahamsyah, "Penguatan Fondasi Hukum Terkait Sistem Sertifikasi Kelapa Sawit Berkelanjutan Indonesia Lewat Perpres 16/2025," *Hukum Online.com*.
- E. Fahamsyah, B. Amalia Rama Wulandari, and Y. Adiwibowo, "Sustainable Development Goals to Strengthen Indonesian Palm Oil Development through Indonesian Sustainable Palm Oil (ISPO)," *Petita J. Kaji. Ilmu Huk. dan Syariah*, vol. 6, no. 1, pp. 82-92, Apr. 2021, doi: 10.22373/petita.v6i1.112.
- E. Oliphant and A. C. Simon, "The cost of sustainable palm oil: Should an Indonesian smallholder pursue RSPO-certification?," *World Dev. Perspect.*, vol. 26, p. 100432, 2022, doi: 10.1016/j.wdp.2022.100432.
- F. Budiman, Idris, and H. Aimon, "Sustainable intensification in oil palm small," *IJIRSS Int. J. Innov. Res. Sci. Stud.*, vol. 8, no. 3, 2025, doi: <https://doi.org/10.53894/ijirss.v8i3.6942>.
- F. Inayatillah and M. M. Bonaedy, "Gov't Ensures Sustainability of Palm Oil Industry," *Setkab News*. Accessed: Jan. 24, 2026. [Online]. Available: <https://setkab.go.id/en/govt-ensures-sustainability-of-palm-oil-industry/>
- G. Pare and S. Kitsiou, "Methods for Literature Reviews," *Handbook of e-Health Evaluation: An Evidence-based Approach*. Accessed: Apr. 04, 2025. [Online]. Available: <https://www.ncbi.nlm.nih.gov/books/NBK481583/>
- G. Widjaja, "The Dynamics of Palm Oil Workers' Communities: A Literature Review on the Relationship between Working Conditions, Economic Access, and Livelihood Sustainability Strategies in Indonesian Plantation Areas," *INJOLE Int. J. Econ. Lit.*, vol. 3, no. 2, 2025, [Online]. Available: <https://sociohum.net/index.php/INJOLE/article/view/291>
- GAPKI, "Oil Palm Most Efficient Carbon Sink Compared to Others," *GAPKI Publication Recent News*. Accessed: Feb. 21, 2026. [Online]. Available: <https://gapki.id/en/news/2025/04/16/oil-palm-most-efficient-carbon-sink-compared-to-others/>
- GAPKI, "Palm Oil Industries and Nagging Question of Gender Equality," *GAPKI Myths & Facts, Publication, and Recent News*. Accessed: Apr. 08, 2026. [Online]. Available: <https://gapki.id/en/news/2024/09/17/palm-oil-industries-and-nagging-question-of-gender-equality/>
- GAPKI, "Palm Oil Industry Fails To Alleviate Poverty? Find Out Here," *GAPKI Myths & Facts, Publication, and Recent News*. Accessed: Apr. 08, 2026. [Online]. Available: <https://gapki.id/en/news/2024/08/23/palm-oil-industry-fails-to-alleviate-poverty-find-out-here/>
- H. N. Jong, "Surge in legal land clearing pushes up Indonesia deforestation rate in 2024," *Mongabay Asia*. Accessed: Apr. 08, 2026. [Online]. Available: <https://news.mongabay.com/2025/02/surge-in-legal-land-clearing-pushes-up-indonesia-deforestation-rate-in-2024/>

- H. P. Rahayu, A. H. F. S. Alim, K. Blok, S. Nasu, and G. Mangkoesoebroto, "Recognizing social forestry's role in bioenergy optimization through geospatial fuzzy-multicriteria analysis," *Energy Sustain. Dev.*, vol. 83, p. 101566, 2024, doi: <https://doi.org/10.1016/j.esd.2024.101566>.
- H. Purnomo et al., "Reconciling oil palm economic development and environmental conservation in Indonesia: A value chain dynamic approach," *For. Policy Econ.*, vol. 111, p. 102089, 2020, doi: [10.1016/j.forpol.2020.102089](https://doi.org/10.1016/j.forpol.2020.102089).
- H. Snyder, "Designing the literature review for a strong contribution," *J. Decis. Syst.*, vol. 33, no. 4, pp. 551-558, Oct. 2024, doi: [10.1080/12460125.2023.2197704](https://doi.org/10.1080/12460125.2023.2197704).
- H. Snyder, "Literature review as a research methodology: An overview and guidelines," *J. Bus. Res.*, vol. 104, pp. 333-339, Nov. 2019, doi: [10.1016/j.jbusres.2019.07.039](https://doi.org/10.1016/j.jbusres.2019.07.039).
- H. Toiba, T. W. Nugroho, D. Retnoningsih, and M. S. Rahman, "Food system transformation and its impact on smallholder farmers' income and food security in Indonesia," *Cogent Econ. Financ.*, vol. 8, no. 1, p. 1854412, Jan. 2020, doi: [10.1080/23322039.2020.1854412](https://doi.org/10.1080/23322039.2020.1854412).
- I. Ikhsan, V. Hajad, and I. Maulida, "Paradoks Kemakmuran: Mengungkap Dampak Produksi Kelapa Sawit terhadap Kemiskinan di Pedesaan Indonesia," *J. Econ. Bussiness Manag. Issues*, vol. 2, no. 3, pp. 273-286, Apr. 2025, doi: [10.47134/jebmi.v2i3.638](https://doi.org/10.47134/jebmi.v2i3.638).
- I. Purnama et al., "Environmental Impacts and the Food vs. Fuel Debate: A Critical Review of Palm Oil as Biodiesel," *GCB Bioenergy*, vol. 17, no. 6, Jun. 2025, doi: [10.1111/gcbb.70043](https://doi.org/10.1111/gcbb.70043).
- I. R. Siregar, Atika, and N. A. B. Rahmani, "Income Analysis of Oil Palm Farmers in Improving the Economic Welfare of Farmers: Islamic Economic Perspective in Langga Payung Village," *J. Pamator J. Ilm. Univ. Trunojoyo*, vol. 17, no. 3, pp. 470-479, 2024, [Online]. Available: <https://journal.trunojoyo.ac.id/pamator/article/download/26589/9913>
- IPOSS, "2026 Palm Oil Outlook," Jakarta, 2026.
- J. E. Robins, "Gender and the Past and Future of Palm Oil," *The University of North Carolina Press Blog*. Accessed: Apr. 08, 2026. [Online]. Available: <https://uncpressblog.com/2021/06/29/gender-and-the-past-and-future-of-palm-oil/>
- J. J. Benedict and R. Heilmayr, "A Decade of Progress on Palm Oil Deforestation at Risk in Indonesia," *Stimson: New Security Beat*. Accessed: Jan. 09, 2026. [Online]. Available: <https://www.newsecuritybeat.org/2024/10/a-decade-of-progress-on-palm-oil-deforestation-at-risk-in-indonesia/>
- J. J. Benedict and R. Heilmayr, "Trase: Indonesian palm oil exports and deforestation," *SEI*. Accessed: Dec. 29, 2025. [Online]. Available: <https://www.sei.org/features/indonesian-palm-oil-exports-and-deforestation/>

- J. P. Rajakal, J. Z. H. Hwang, M. H. Hassim, V. Andiappan, Q. T. Tan, and D. K. S. Ng, "Integration and Optimisation of Palm Oil Sector with Multiple-Industries to Achieve Circular Economy," *Sustain. Prod. Consum.*, vol. 40, pp. 318–336, Sep. 2023, doi: 10.1016/j.spc.2023.06.022.
- K. Sukiyono et al., "Smallholder palm oil and sustainable development goals (SDGs) achievement: An empirical analysis," *Sustain. Futur.*, vol. 8, no. March, pp. 100233.1–15., 2024, doi: 10.1016/j.sftr.2024.100233.
- L. Bell, "'Certified' palm oil linked to worse social, ecological outcomes for Indonesian villagers," *Mongabay Asia Indonesian Palm Oil*. Accessed: Apr. 08, 2026. [Online]. Available: <https://news.mongabay.com/2020/11/certified-palm-oil-linked-to-worse-social-ecological-outcomes-for-indonesian-villagers/>
- L. Judijanto and Al-Amin, "Addressing Educational Inequality: Literature Analysis and Implementation Strategies," *INJOTEL Int. J. Teach. Learn.*, vol. 3, no. 1, 2025, [Online]. Available: <https://injotel.org/index.php/12/article/view/294>
- L. Judijanto, "A Review of Palm Oil Valorization Technologies," *Int. J. Eng. Sci. Inf. Technol.*, vol. 5, no. 4, pp. 172–180, Aug. 2025, doi: 10.52088/ijesty.v5i4.1171.
- L. Judijanto, "Balancing Development and Conservation: The Role of Oil Palm in Achieving Prosperity and Sustainable Rural Livelihoods," *Financ. A ÚVĚR-CZECH J. Econ. Financ.*, vol. 75, no. 1, 2025, doi: <https://doi.org/10.32065/vol75n1a65>.
- L. Judijanto, "Balancing Risks and Benefits: A Systematic Literature Review of Genome Editing in Oil Palm for Sustainable Development," *Eur. J. Ecol. Biol. Agric.*, vol. 2, no. 6, pp. 76–96, Nov. 2025, doi: 10.59324/ejeba.2025.2(6).09.
- L. Judijanto, "Beyond the plantation: Palm oil as a strategic lever for regional development and economic transformation growth in Indonesia," *Growth*, vol. 12, no. 1, pp. 25–32, 2025, doi: 10.20448/growth.v12i1.6842.
- L. Judijanto, "Catalyzing prosperity : how palm oil drives inclusive local and regional economic growth in Indonesia Catalisando a prosperidade : como o óleo de palma impulsiona o crescimento econômico local e regional inclusivo na Indonésia Catalizar la prosperidad : c," pp. 1–21, 2025, doi: 10.55905/rcssv14n6-011.
- L. Judijanto, "Competitiveness of Indonesian CPO, its successful penetration in the European Union vegetable Oils market, and protectionism trade policies in the EU market to stop it grow further," *Cogent Soc. Sci.*, vol. 11, no. 1, pp. 1-15., 2025, doi: 10.1080/23311886.2025.2501758.
- L. Judijanto, "Dampak Implementasi Kebijakan Pajak Karbon terhadap Daya Saing Kompetitif Sektor Industri Manufaktur di Indonesia: Analisis Ekonomi dan Strategis," *RIGGS J. Artif. Intell. Digit. Bus.*, vol. 4, no. 3, pp. 6873–6882, Oct. 2025, doi: 10.31004/riggs.v4i3.3027.

- L. Judijanto, "Empowering Rural Communities Through Climate-Resilient Palm Oil: Pathways to Livelihood Enhancement and Environmental Stewardship," *Rev. Gestão Soc. e Ambient.*, vol. 19, no. 7, p. e012748, Jul. 2025, doi: 10.24857/rgsa.v19n7-003.
- L. Judijanto, "Empowering Women and Youth in Oil Palm Agriculture: A Systemic Review of Gender-Responsive Education Programs for Smallholder Development," *Ann. Soc. Sci. Manag. Stud.*, vol. 12, no. 4, pp. 1-14, 2026, doi: 10.19080/ASM.2026.12.555842.
- L. Judijanto, "Empowerment of Oil Palm Smallholders for Sustainable Palm Oil," *Veredas do Direito*, vol. 22, no. 2, p. e3323, Oct. 2025, doi: 10.18623/rvd.v22.n2.3323.
- L. Judijanto, "From Voluntary to Mandatory: A Review of Prospects and Challenges in Implementing Palm Oil Sustainability Certifications in Indonesia," *ERR01*, vol. 10, no. 2, pp. 232-254, Jul. 2025, doi: 10.56238/ERR01v10n2-013.
- L. Judijanto, "From Waste to Wealth: The Strategic Role of Oil Palm in Advancing Circular Economy Solutions," *J. Mater. Sci. Eng. Technol.*, vol. 3, no. 3, pp. 1-7, 2025, doi: 10.61440/JMSET.2025.v3.62.
- L. Judijanto, "Governance reform in the palm oil sector from upstream to downstream: a review," *Rev. Caribeña Ciencias Soc.*, vol. 14, no. 7, p. e4703, Jul. 2025, doi: 10.55905/rcssv14n7-018.
- L. Judijanto, "Implementation of Agroforestry Concept on Oil Palm Plantation: Prospects and Challenges," *Rev. Arace*, vol. 7, no. 7, pp. 38178-38201, 2025, [Online]. Available: <https://periodicos.newsciencepubl.com/arace/article/view/6644/9101>
- L. Judijanto, "Integrated Palm Oil Production Systems: Navigating Complexity from Upstream Cultivation to Downstream Value Creation in the Sustainability Era," *IJEBMR Int. J. Econ. Bus. Manag. Res.*, vol. 2, no. 1, pp. 9-26, 2026, doi: <https://doi.org/10.64137/31079423/IJEBMR-V2I1P102>.
- L. Judijanto, "Navigating Economic Resilience and Transformation: Challenges and Opportunities for Indonesia's Palm Oil Industry from Upstream to Downstream in 2026," *EJMEEB Eur. J. Manag. Econ. Bus.*, vol. 3, no. 2, pp. 28-48, Feb. 2026, doi: 10.59324/ejmeeb.2026.3(2).03.
- L. Judijanto, "Navigating Uncertainty: Palm Oil Sector Outlook for 2026 through the Lens of Smallholder Welfare and Sustainability Imperatives," *Rev. Geopolítica*, vol. 17, no. 1, p. e1386, Jan. 2026, doi: 10.56238/revgeov17n1-127.
- L. Judijanto, "Nonlinear Modeling of Oil Palm Yield Growth: A Review on Addressing Variability and Prediction Challenges," *NEFU Math. Notes*, vol. 32, no. 3, pp. 1-22, 2025, [Online]. Available: <https://mzsvfu.co.uk/wp-content/uploads/2025-03-01.pdf>
- L. Judijanto, "Palm Oil Downstreaming Policy for Capturing Better Value-Added of Palm Oil," *ARACÊ*, vol. 7, no. 6, pp. 34929-34952, Jun. 2025, doi: 10.56238/arev7n6-339.

- L. Judijanto, "POME-based Sustainable Aviation Fuel (SAF) as a Game Changer in Sustainable Renewable Energy," *J. Pet. Gas, Chem. Eng.*, vol. 2, no. 1, pp. 1-9, 2025, [Online]. Available: <https://www.wecmelive.com/open-access/pomebased-sustainable-aviation-fuel-saf-as-a-game-changer-in-sustainable-renewable-energy.pdf>
- L. Judijanto, "Regulasi dan Kebijakan untuk Ekonomi Sirkular: Tinjauan Literatur Global dan Lokal," *JEBIMAN J. Ekon. Manaj. dan Akunt.*, vol. 3, no. 3, pp. 9-16, 2025.
- L. Judijanto, "Significant Contributions of Oil Palm Plantation towards Sustainable Development Goals in Rural Livelihood," *ARACÊ*, vol. 7, no. 6, pp. 34217-34239, Jun. 2025, doi: 10.56238/arev7n6-299.
- L. Judijanto, "The Complex Nexus of Palm Oil, Forestry, and Environment: A Review on Evidence-Based Pathways Toward Sustainable Palm Oil Implementation," *Multitech J. Sci. Technol.*, vol. 3, no. 1, pp. 67-94, Feb. 2026, doi: 10.59890/mjst.v3i1.138.
- L. Judijanto, "The Treasure of Palm Oil as an Invaluable Renewable Energy Source," *SJRS Shrine J. Res. Sci.*, vol. 3, no. 2, Mar. 2026, doi: 10.65070/SJRS.2026.822.
- L. Judijanto, "Treasure from Palm Oil Waste: POME as Low-Emission Fuel for Aviation," *J. Sci. Eng. Adv.*, vol. 1, no. 2, pp. 1-11, Oct. 2025, doi: 10.63721/25JSEA0104.
- L. Pradipta, "Dealing with Discrimination: Women Labor and Oil Palm Plantation Expansion in Indonesia," *JISSH J. Indones. Soc. Sci. Humanit.*, vol. 7, no. 1, pp. 19-28, 2017, [Online]. Available: <https://ejournal.brin.go.id/jissh/article/download/8595/6621>
- L. Prodeo, "Can Indonesia's Palm Oil Industry be the Solution to Our Climate Challenges?," *PASPI: Palm Oil Agribusiness Strategic Policy Institute*. Accessed: Feb. 01, 2026. [Online]. Available: <https://palmoilina.asia/berita-sawit/indo-palm-oil-as-climate-solution/>
- Lifianthi, E. Rosana, A. Mulyana, and Thirtawati, "Economic Behaviour and Welfare Attainment of Independent Smallholder Oil Palm Households in Musi Rawas District," *J. AGRISEP Kaji. Masal. Sos. Ekon. Pertan. dan Agribisnis*, vol. 24, no. 2, pp. 777-790, Sep. 2025, doi: 10.31186/jagrisep.24.02.777-790.
- M. Annissa, "Addressing Climate Change Challenges through Peatland Restoration," *YKAN Press Release*. Accessed: Apr. 08, 2026. [Online]. Available: <https://www.ykan.or.id/en/publications/articles/press-release/tlf-peatland-restoration/>
- N. A. Evalia, R. R. H. Teapon, K. F. Purba, N. Rumkel, and P. K. D. Hayati, "The Synergy between SDGs and Indonesian Sustainable Palm Oil in Realising Sustainable Oil Palm Development in South Halmahera, Indonesia," *Environ. Res. Eng. Manag.*, vol. 80, no. 2, pp. 88-99, 2024, doi: 10.5755/j01.erem.80.2.34761.

- N. Abdul Majid, Z. Ramli, S. Md Sum, and A. H. Awang, "Sustainable Palm Oil Certification Scheme Frameworks and Impacts: A Systematic Literature Review," *Sustainability*, vol. 13, no. 6, p. 3263, Mar. 2021, doi: 10.3390/su13063263.
- N. Firdaus, Supriatna, and J. Supriatna, "Ecosystem services research trends in Indonesia: a bibliometric analysis," *Biodiversitas J. Biol. Divers.*, vol. 23, no. 2, Feb. 2022, doi: 10.13057/biodiv/d230255.
- N. Kalpokas and I. Radivojevic, "Adapting practices from qualitative research to tell a compelling story: A practical framework for conducting a literature review," *Qual. Rep.*, vol. 26, no. 5, pp. 1546–1566, 2021, doi: 10.46743/2160-3715/2021.4749.
- N. Yuslaini, A. Andriyus, D. Febriyanti, and A. Wicaksono, "Sustainable Palm Oil Investment Climate in Indonesia: Foreign and Domestic Promotion by the Local Government," *J. Contemp. Gov. Public Policy*, vol. 5, no. 1, pp. 71–86, 2024, doi: 10.46507/jcgpp.v5i1.266.
- N. Yuslaini, Syafhendry, S. Maulidiah, and A. Abdillah, "Palm oil industry investments in local community welfare and local government intervention through sustainable practical strategies for resilient economic: environmental outcomes," *Discov. Environ.*, vol. 4, no. 1, p. 16, Jan. 2026, doi: 10.1007/s44274-026-00515-8.
- P. C. Susanto, L. Yuntina, E. Saribanon, J. P. Soehaditama, and E. Liana, "Qualitative Method Concepts: Literature Review, Focus Group Discussion, Ethnography and Grounded Theory," *Siber J. Adv. Multidiscip.*, vol. 2, no. 2, 2024, doi: <https://doi.org/10.38035/sjam.v2i2>.
- P. Djatmika, P. Listiningrum, T. B. Sumarno, D. F. Mahira, and C. P. M. Sianipar, "Just Transition in Biofuel Development towards Low-Carbon Economy: Multi-Actor Perspectives on Policies and Practices in Indonesia," *Energies*, vol. 17, no. 1, p. 141, Dec. 2023, doi: 10.3390/en17010141.
- P. Gandhi and F. Takanashi, "The development of an integrated and sustainable palm oil downstream industry: Evidence from Indonesia," *JoIS J. Int. Stud.*, vol. 18, no. 2, pp. 188–207, Jun. 2025, doi: 10.14254/2071-8330.2025/18-2/11.
- PASPI, "Biodiversity Conservation Policy in Indonesia," *Palm Oil J. Anal. Palm Oil Strateg. Issues*, vol. 1, no. 3, pp. 13–18, 2020, [Online]. Available: <https://palmoilina.asia/wp-content/uploads/2020/03/03.-BIODIVERSITY-CONSERVATION-POLICY-IN-INDONESIA.pdf>
- PASPI, "Palm Oil Downstream Pathways 2025," PASPI: Palm Oil Agribusiness Strategic Policy Institute. Accessed: Feb. 24, 2026. [Online]. Available: <https://palmoilina.asia/berita-sawit/palm-oil-downstream-pathways/>
- R. Bhinekawati, "Corporate Social Responsibility, Social Capital, and Sustainable Development: Lessons from an Indonesian Palm Oil Company," *JMI J. Masy. Indones.*, vol. 43, no. 1, pp. 15–32, 2018, doi: <https://doi.org/10.14203/jmi.v43i1.714>.
- R. de Vos and I. Delabre, "Spaces for participation and resistance: gendered experiences of oil palm plantation development," *Geoforum*, vol. 96, pp. 217–226, 2018, doi: 10.1016/j.geoforum.2018.08.011.

- R. E. de Vos, A. Suwarno, M. Slingerland, P. J. van der Meer, and J. M. Lucey, "Pre-certification conditions of independent oil palm smallholders in Indonesia. Assessing prospects for RSPO certification," *Land use policy*, vol. 130, p. 106660, Jul. 2023, doi: 10.1016/j.landusepol.2023.106660.
- R. Heilmayr and J. J. Benedict, "Indonesia makes progress towards zero palm oil deforestation," *Trase Explainer*. Accessed: Apr. 08, 2026. [Online]. Available: <https://trase.earth/insights/indonesia-makes-progress-towards-zero-palm-oil-deforestation>
- R. M. Gunton, J. van der Stoep, Y. Araya, and H. Jochemsen, "Sustainability beyond the triple bottom line: evaluating transformative change in food systems," *Front. Sustain. Food Syst.*, vol. 8, Jan. 2025, doi: 10.3389/fsufs.2024.1483942.
- R. Sari, "Study: Rewetting in Oil Palm Plantations Has the Potential to Reduce Emissions," *Konservasi Alam Nusantara: Press Releases*. Accessed: Mar. 12, 2026. [Online]. Available: <https://www.ykan.or.id/en/publications/articles/press-release/oil-palm-plantations-has-the-potential-to-reduce-emissions/>
- RSPO, "RSPO and HCVN To Advance High Conservation Value Protection for Sustainable Palm Oil," *RSPO Press Release*. Accessed: Mar. 12, 2026. [Online]. Available: <https://rspo.org/rspo-and-hcvn-to-advance-high-conservation-value-protection-for-sustainable-palm-oil/>
- RSPO, "Strengthening the role of women in palm oil production," *RSPO News*.
- S. A. Scriven et al., "Addressing the challenges of managing and monitoring biodiversity in High Conservation Value areas and High Carbon Stock forests within oil palm landscapes," *Ecol. Solut. Evid.*, vol. 7, no. 1, Jan. 2026, doi: 10.1002/2688-8319.70162.
- S. H. Wiyono, A. Subianto, and N. Nuhman, "Sustainable Ecotourism Development and Community Empowerment: A Case Study of the Center for Environmental Education in Seloliman Village, Indonesia," *Society*, vol. 11, no. 2, pp. 310–328, Dec. 2023, doi: 10.33019/society.v11i2.528.
- S. Kabbera, A. Tibaingana, Y. Kiwala, and J. T. Mugarura, "Triple bottom line practices and the growth agro-processing enterprises in Uganda," *Clean. Circ. Bioeconomy*, vol. 8, p. 100081, Aug. 2024, doi: 10.1016/j.clcb.2024.100081.
- S. Y. Lee, M. Weingarten, and C. Ottenheim, "Current upstream and downstream process strategies for sustainable yeast lipid production," *Bioresour. Technol.*, vol. 414, 2024, doi: 10.1016/j.biortech.2024.131601.
- S. Z. B. Bangun and M. R. Ridho, "Analysis of European Union Non-Tariff Trade Barriers on Crude Palm Oil Imports from Indonesia," *Strat. Soc. Humanit. Stud.*, vol. 3, no. 1, pp. 100–115, Apr. 2025, doi: 10.59631/sshs.v3i1.360.
- SPOC, "The Social Impact of Palm Oil," *The Sustainable Palm Oil Choice*. Accessed: Apr. 08, 2026. [Online]. Available: <https://www.sustainablepalmoilchoice.eu/the-social-impact-of-palm-oil/>

- SPOSIndonesia, "The Comparison of ISPO and RSPO Certification to Achieve Sustainable Palm Oil Production in Indonesia," 2022. [Online]. Available: https://sposindonesia.org/wp-content/uploads/2022/06/Information-Brief_THE-COMPARISON-OF-ISPO-and-RSPO-SPOSI-KEHATI.pdf
- T. Ariffin, "Circular Economy and Biomass: A Game-Changer for the Sustainable Palm Oil Industry," RSPO Circle Series. Accessed: Apr. 08, 2026. [Online]. Available: <https://rspo.org/circular-economy-and-biomass-a-game-changer-for-the-sustainable-palm-oil-industry/>
- T. Haryono, "Challenges in Empowering Rural Communities in Indonesia," *J. Dev. Stud.*, vol. 45, no. 6, pp. 310–325, 2022.
- T. O. Veriasa, M. Nurrunisa, A. R. Oktaviani, and N. Fadhli, "Measuring the Implication of RSPO Certification: Lesson Learned from Independent Palm Oil Smallholder in Riau Province, Indonesia," 2022. [Online]. Available: https://www.wwf.id/sites/default/files/2024-02/2023_Measuring_Implication_of_RSPO_Certification_Implementation_English_Final_0.pdf
- T. Santika et al., "Does oil palm agriculture help alleviate poverty? A multidimensional counterfactual assessment of oil palm development in Indonesia," *World Dev.*, vol. 120, pp. 105–117, Aug. 2019, doi: 10.1016/j.worlddev.2019.04.012.
- TNC, "Peatland Conservation in Indonesia," The Nature Conservancy: Stories in Indonesia. Accessed: Apr. 08, 2026. [Online]. Available: <https://www.nature.org/en-us/about-us/where-we-work/asia-pacific/indonesia/stories-in-indonesia/peatland-conservation/>
- U. W. R. Siagian, I. G. Wenten, and K. Khoiruddin, "Circular Economy Approaches in the Palm Oil Industry: Enhancing Profitability through Waste Reduction and Product Diversification," *J. Eng. Technol. Sci.*, vol. 56, no. 1, pp. 25–49, Feb. 2024, doi: 10.5614/j.eng.technol.sci.2024.56.1.3.
- V. Y. Ningsih, B. Setiawan, R. Asmara, and R. Dwi Andriani, "ISPO Certification and the Sustainable Development Goals: Readiness of Independent Smallholders in Indonesia (South Sumatra)," *Trans. Chinese Soc. Agric. Mach.*, vol. 56, no. 6, pp. 37–55, 2025, doi: 10.62321/issn.1000-1298.2025.6.4.
- W. Ben Gunawan, "Elucidating Indonesia's palm oil supply chain trends: A bibliometric approach," *J. Sustain. Soc. Eco-Welfare*, vol. 3, no. 1, pp. 1–20, Jul. 2025, doi: 10.61511/jssew.v3i1.2025.1852.
- W. Indriyadi, "Palm Oil Plantation in Indonesia: A Question of Sustainability," *Salus Cult. J. Pembang. Mns. dan Kebud.*, vol. 2, no. 1, pp. 1–10, Jun. 2022, doi: 10.55480/saluscultura.v2i1.40.
- W. Y. Cheah, R. P. Siti-Dina, S. T. K. Leng, A. C. Er, and P. L. Show, "Circular bioeconomy in palm oil industry: Current practices and future perspectives," *Environ. Technol. Innov.*, vol. 30, 2023, doi: 10.1016/j.eti.2023.103050.
- Y. S. Lestari, M. Kresna, N. H. Endah, N. N. Atmaja, E. P. Irwanto, and B. Pratistha, "Policy Strategy to Stimulate Indonesia's Palm Oil Downstream Industries," *J. Indones. Sustain. Dev. Plan.*, vol. 6, no. 2, pp. 214–224, Aug. 2025, doi: 10.46456/jisdep.v6i2.726.